## ACCUMULATE

| CMP (Rs) | 594 |
| :--- | ---: |
| Target Price (Rs) | $\mathbf{6 7 0}$ |
| Potential Upside | $\mathbf{1 3 \%}$ |
| Sensex | 73,738 |
| Nifty | 22,368 |

## Key Stock data

| BSE Code | 540133 |
| :--- | ---: |
| NSE Code | ICICIPRULI |
| Bloomberg | IPRU:IN |
| Shares o/s, Cr (FV 10) | 144.1 |
| Market Cap (Rs Cr) | 85,556 |
| 3M Avg Volume | $2,216,819$ |
| $\mathbf{5 2}$ week H/L | $641 / 420$ |

## Shareholding Pattern

| (\%) | Sep-23 | Dec-23 | Mar-24 |
| :--- | :---: | :---: | :---: |
| Promoter | 73.29 | 73.27 | 73.24 |
| FII | 15.51 | 14.73 | 13.35 |
| DII | 6.37 | 6.92 | 8.54 |
| Public | 4.81 | 5.06 | 4.85 |

## 1 year relative price performance




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## Premium income increased; however; margins continue to slide

Q4FY24 Result Update | Sector: Insurance | April 24, 2024
Steady increase in premium income: ICICI Prudential Life Insurance reported healthy top-line growth as the net premium income increased by $17.1 \%$ YoY to Rs $14,788 \mathrm{cr}$. Both first year premium and single premium showed strong growth of $11.9 \% / 20.7 \%$ YoY while renewal premium increased by $16.6 \%$. The insurance launched new products across segment which gained traction during the year and saw healthy premium sale. The management expect such growth momentum to continue going forward in FY25.

Margins continue to slide: The insurance company saw decline in its VNB margin by 140 bps QoQ/ 1052 bps YoY to $21.5 \%$ as the commission expenses saw a sharp increase of $56.3 \%$ QoQ/ $107.8 \%$ YoY along with higher sale of ULIP products. During the year, VNB margin declined by 738 bps YoY to $24.6 \%$ as compared to $32 \%$ in FY23. The management expects margin to improve going forward as the commission costs normalises along with shift in consumer preference towards other form of high margin products.

Diverse distribution channels: The company's distribution channel remained diverse as channels like Banca/Agency/Direct saw traction. The company has established relationship with banks like Standard Chartered to sell its policies. During the quarter, Banca/Agency/Direct contribution in the overall APE mix increased by 229/471/133bps YoY, however, partnership and group channels declined by 640bps/193bps YoY. The company shall continue to focus on increasing its capacity by onboarding new agency to sell its policies which shall provide further access to tier 2/3 cities.

Improvement in persistency ratios: One of the key highlights of the outcome is the improvement in persistency ratios for the insurance company across cohorts. The insurance company continues to provide products which caters to the customer needs and expectations. The company saw improvement in its persistency ratio across cohorts as the 13/25/37/49/61 month's persistency ratio stood at $88 \% / 79 \% / 72 \% / 68 \% / 64 \%$ as compared to $82 \% / 76 \% / 69 \% / 63 \% / 63 \%$ in Q4FY23. The persistency has improved even as the customer preference saw a shift towards ULIP products which tends to be less sticky as compared to other products like non-participating.
Linked products continue to see traction: During the quarter, the company saw traction in funds like linked products, annuity products while non-linked products continued to see decline. In the APE mix, linked products increased by 1656 bps YoY to $43.5 \%$ while annuity products increased by ll83bps YoY to $17 \%$. The management expects that going forward it expects to see traction in other products as well like non-linked and protection which shall aid margins.

Valuation and outlook: ICICI Prudential Life Insurance saw healthy growth in its top-line, however, margin continue to decline similar to last quarters of FY24. Commission costs remained elevated in adherence to the new commission structure which further put pressure on margins. Products like linked and annuity gained traction. Financially, we expect APE/NBP/VNB to grow at a CAGR of $10 \% / 11 \% / 17 \%$ over FY24-26. The company is expected to see challenges in FY25 which regards to margins and increase in its operating costs. Hence, we revise our rating to Accumulate from Buy with a revised target price of Rs $\mathbf{6 7 0}$ valuing the company at $1.6 x$ of its FY26E embedded value per share.

Financial Summary - consolidated

| Particulars, Rs cr | FY23 | FY24 | FY25E | FY26E |
| :--- | ---: | ---: | ---: | ---: |
| Gross premiums | 39,933 | 43,236 | 47,301 | 50,934 |
| Total Income | 50,478 | 90,307 | 57,130 | 62,325 |
| Total Benefits | 40,606 | 80,645 | 45,599 | 49,631 |
| Surplus/(Deficit) after tax | 1,102 | -81 | 1,488 | 1,343 |
| APE | 8,640 | 9,046 | 9,444 | 10,865 |
| VNB | 2,765 | 2,227 | 2,567 | 3,058 |
| New business premium | 16,922 | 18,081 | 20,266 | 22,080 |
| (NBP) | 35,639 | 41,989 | 49,660 | 58,687 |
| Embedded value (EV) | 247.0 | 291.0 | 344.2 | 406.7 |
| EV per share (Rs) | 2.4 | 2.0 | 1.7 | 1.5 |
| P/EV (x) |  |  | Source : RBL Research |  |

Net premium income increased by 48.9\% QoQ/17.1\% YoY

Net commission increased by $56.3 \%$ QoQ/107.8\% YoY

Surplus/(deficit) during the quarter declined by 46.1\% QoQ/76.1\% YoY

Investment income saw strong growth of $131 \%$ QoQ/65\% YoY

PAT during the quarter declined by $23.5 \%$ QoQ/26.2\% YoY

Con-call highlights: 1) The implementation of the new commission structure is almost completed. The agency channel has higher commission cost as compared to other channels. 2) Persistency ratio has improved for the company across cohorts as the products typically have longer holding period as compared to the peers. 3) Annuity products margins are better as compared to the average margin and saw traction in tier $2 / 3$ cities. 4) The mortality adjustment in the EV comes from group credit life products. It is over a period of time and not just from FY24.5) The operating expenses adjustment in the EV walk is mainly due to change in commission structure. 6) The management said that re-designing of the commission structure is almost done and the commission cost will see moderation in FY25. 7) New Business Premium from credit life business was Rs 602cr during the year. 8) ICICI Bank's contribution in the overall APE mix was in the range of 12-15\% in FY24.
Policyholders account - consolidated

| Particulars, Rs cr | Q4FY24 | Q4FY23 | Y-0-Y (\%) | Q3FY24 | Q-0-Q (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| First year premium | 2,946 | 2,633 | 11.9 | 1,533 | 92.1 |
| Renewal premium | 8,428 | 7,230 | 16.6 | 6,080 | 38.6 |
| Single premium | 3,776 | 3,129 | 20.7 | 2,672 | 41.3 |
| Total premium | 15,150 | 12,992 | 16.6 | 10,285 | 47.3 |
| Net premium income | 14,788 | 12,629 | 17.1 | 9,929 | 48.9 |
| Income from investments | 7,265 | -1,905 | - | 16,315 | -55.5 |
| Other income | 55 | 44 | 25.8 | 53 | 2.9 |
| Transfer of funds from shareholders ac | 483 | 732 | -34.1 | 350 | 37.8 |
| Total | 22,591 | 11,500 | 96.5 | 26,648 | -15.2 |
| Commission |  |  |  |  |  |
| First year premium | 617 | 531 | 16.2 | 336 | 83.3 |
| Renewal premium | 166 | 140 | 18.5 | 112 | 48.2 |
| Single premium | 489 | 41 | 1,092.9 | 373 | 31.2 |
| Total commission | 1,272 | 712 | 78.7 | 822 | 54.8 |
| Net commission | 1,566 | 754 | 107.8 | 1,002 | 56.3 |
| Expenses of management | 2,550 | 2,320 | 9.9 | 1,880 | 35.6 |
| Other expenses | - | 47 | - | 168 | - |
| Provision for taxes | 36 | 47 | -22.9 | 34 | 6.7 |
| Benefits paid | 12,516 | 8,761 | 42.9 | 10,080 | 24.2 |
| Change in actuarial liability | 7,157 | -693 | - | 14,104 | - |
| Total | 22,386 | 10,641 | 110.4 | 26,266 | -14.8 |
| Surplus/(deficit) | 206 | 859 | -76.0 | 382 | -46.1 |

Source : RBL Research
Shareholders account - consolidated

| Particulars, Rs cr | Q4FY24 | Q4FY23 | Y-0-Y (\%) | Q3FY24 | Q-0-Q (\%) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Transfer from <br> policyholders account | $\mathbf{3 1 8}$ | $\mathbf{8 2 2}$ | $\mathbf{- 6 1 . 3}$ | $\mathbf{4 1 0}$ | $\mathbf{- 2 2 . 4}$ |
| Investment income | 428 | 260 | 64.6 | 186 | 130.5 |
| Other income | 6 | 4 | 39.7 | 16 | -64.5 |
| Expenses other than <br> insurance business | 35 | 33 | 5.7 | 30 | 15.1 |
| Transfer of funds to <br> policyholders ac | $\mathbf{4 8 3}$ | $\mathbf{7 3 2}$ | $\mathbf{- 3 4 . 1}$ | $\mathbf{3 5 0}$ | $\mathbf{3 7 . 8}$ |
| Profit/(loss) before tax | $\mathbf{2 3 4}$ | $\mathbf{3 1 7}$ | $\mathbf{- 2 6 . 2}$ | $\mathbf{2 3 1}$ | $\mathbf{1 . 2}$ |
| Provision for taxes | 60 | 82 | $\mathbf{- 2 6 . 2}$ | 4 | - |
| PAT | $\mathbf{1 7 4}$ | $\mathbf{2 3 5}$ | $\mathbf{- 2 6 . 2}$ | $\mathbf{2 2 7}$ | $\mathbf{- 2 3 . 5}$ |



[^0]Business parameters - consolidated

## Story in charts



Source: RBL Research

| Protection APE declined by 4.6\% YoY | VNB reported decline of 26.4\% YoY |
| :---: | :---: |
|  |  |

Source: RBL Research

| Increased share of annuity products in the APE mix | Share of Banca increased to 30\% in the channel mix |
| :---: | :---: |
|  |  |

Source: RBL Research

| Net premium income increased by 17.1\% Yoy | VNB margin continued to decline during the quarter |
| :---: | :---: |
|  |  |

Technical account- consolidated

| Particulars, Rs cr | FY23 | FY24 | FY25E | FY26E |
| :---: | :---: | :---: | :---: | :---: |
| Gross premiums | 39,933 | 43,236 | 47,301 | 50,934 |
| Net premiums | 38,560 | 41,760 | 45,674 | 49,183 |
| Investment income | 10,116 | 46,755 | 9,073 | 10,332 |
| Contribution from the Shareholders account | 1,802 | 1,793 | 2,382 | 2,811 |
| Total Income | 50,478 | 90,307 | 57,130 | 62,325 |
| Commissions | 1,864 | 3,722 | 3,922 | 4,628 |
| Operating expenses | 5,307 | 4,743 | 6,196 | 6,791 |
| Benefits paid | 30,789 | 40,006 | 37,536 | 43,515 |
| Change in valuation of life reserves | 9,817 | 40,639 | 8,063 | 6,116 |
| Total Benefits | 40,606 | 80,645 | 45,599 | 49,631 |
| Tax | 1,384 | 1,278 | 76 | 69 |
| Surplus/(Deficit) after tax | 1,102 | -81 | 1,488 | 1,343 |

Source: RBL Research

Shareholders account - consolidated

| Particulars, Rs cr | FY23 | FY24 | FY25E | FY26E |
| :--- | ---: | ---: | ---: | ---: |
| Transfer from <br> policyholder's a/c | $\mathbf{2 , 0 1 6}$ | $\mathbf{1 , 4 7 2}$ | $\mathbf{2 , 2 1 2}$ | $\mathbf{2 , 2 5 6}$ |
| Investment income | 880 | 1,372 | 773 | 881 |
| Other income | 14 | 28 | 16 | 18 |
| Total income | $\mathbf{2 , 9 1 0}$ | $\mathbf{2 , 8 7 2}$ | $\mathbf{3 , 3 7 9}$ | $\mathbf{3 , 5 8 5}$ |
| Operating expenses | 115 | 122 | 118 | 117 |
| Contribution to the <br> policyholders a/c | 1,802 | 1,793 | 1,975 | 2,019 |
| Profit before tax | $\mathbf{9 0 0}$ | $\mathbf{9 2 2}$ | $\mathbf{1 , 2 8 6}$ | $\mathbf{1 , 4 4 9}$ |
| Tax | $\mathbf{8 7}$ | 70 | 66 | 47 |
| Profit after tax | $\mathbf{8 1 4}$ | $\mathbf{8 5 1}$ | $\mathbf{1 , 3 5 2}$ | $\mathbf{1 , 4 9 6}$ |

EV movement - consolidated

| Particulars, Rs Cr | FY23 | FY24 | FY25E | FY26E |
| :--- | ---: | ---: | ---: | ---: |
| Opening EV | $\mathbf{3 1 , 6 3 0}$ | $\mathbf{3 5 , 6 3 9}$ | $\mathbf{4 1 , 9 8 9}$ | $\mathbf{4 9 , 6 6 0}$ |
| Value of New Business <br> (VNB) | $\mathbf{2 , 7 6 5}$ | $\mathbf{2 , 2 2 7}$ | $\mathbf{2 , 5 6 7}$ | $\mathbf{3 , 0 5 8}$ |
| Unwind | 2,708 | 3,071 | 3,653 | 4,370 |
| Operating assumption <br> changes | -161 | 70 | 82 | 98 |
| EVOP | $\mathbf{5 , 4 8 8}$ | $\mathbf{5 , 0 1 7}$ | $\mathbf{6 , 3 0 2}$ | $\mathbf{7 , 5 2 6}$ |
| Economic assumption change | $-1,449$ | 1,691 | 1,992 | 2,356 |
| Net capital injection | -30 | -6 | -624 | -855 |
| Embedded value (EV) | $\mathbf{3 5 , 6 3 9}$ | $\mathbf{4 1 , 9 8 9}$ | $\mathbf{4 9 , 6 6 0}$ | $\mathbf{5 8 , 6 8 7}$ |
| Return on embedded value <br> (ROEV) | $\mathbf{1 7 . 4}$ | $\mathbf{1 4 . 1}$ | $\mathbf{1 5 . 0}$ | $\mathbf{1 5 . 2}$ |

Balance Sheet - consolidated

| Particulars, Rs cr | FY23 | FY24 | FY25E | FY26E |
| :---: | :---: | :---: | :---: | :---: |
| Share capital | 1,439 | 1,441 | 1,439 | 1,439 |
| Reserves and surplus | 8,371 | 9,218 | 10,686 | 12,274 |
| Fair value change account | 280 | 345 | 358 | 411 |
| Shareholder's equity | 10,090 | 11,005 | 12,482 | 14,124 |
| Borrowings | 1,200 | 1,200 | 1,200 | 1,200 |
| Fair value change account | 2,833 | 5,027 | 2,968 | 3,026 |
| Policy liabilities | 234,365 | 275,004 | 252,669 | 259,320 |
| Funds for future appropriations | 1,669 | 1,287 | 1,798 | 1,845 |
| Total liabilities | 240,067 | 282,518 | 258,635 | 265,391 |
| Total liabilities and shareholders equity | 250,157 | 293,523 | 271,117 | 279,515 |
| Shareholders investments | 9,847 | 10,567 | 11,789 | 12,143 |
| Policyholders investments | 94,311 | 114,318 | 106,766 | 112,104 |
| Unit linked investments | 144,058 | 164,842 | 150,916 | 153,890 |
| Loans | 1,314 | 1,761 | 1,721 | 1,911 |
| Fixed assets | 596 | 719 | 604 | 609 |
| Net current assets/ (liabilities) | 30 | 1,314 | -680 | -1,380 |
| Total assets | 250,157 | 293,523 | 271,117 | 279,515 |

Source : RBL Research

## Key Ratios - consolidated

| Particulars, Rs cr | FY23 | FY24 | FY25E | FY26E |
| :--- | ---: | ---: | ---: | ---: |
| VNB | $\mathbf{2 , 7 6 5}$ | $\mathbf{2 , 2 2 7}$ | $\mathbf{2 , 5 6 7}$ | $\mathbf{3 , 0 5 8}$ |
| VNB growth (\%) | 32.0 | 24.6 | 27.2 | 28.1 |
| VNB margin (\%) | $\mathbf{3 2 . 0}$ | $\mathbf{2 4 . 6}$ | $\mathbf{2 7 . 2}$ | $\mathbf{2 8 . 1}$ |
| APE | $\mathbf{8 , 6 4 0}$ | $\mathbf{9 , 0 4 6}$ | $\mathbf{9 , 4 4 4}$ | $\mathbf{1 0 , 8 6 5}$ |
| APE growth (\%) | 11.7 | 4.7 | 4.4 | 15.0 |
| NBP | $\mathbf{1 6 , 9 2 2}$ | $\mathbf{1 8 , 0 8 1}$ | $\mathbf{2 0 , 2 6 6}$ | $\mathbf{2 2 , 0 8 0}$ |
| NBP growth (\%) | 12.5 | 6.8 | 12.1 | 8.9 |

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|  | I/we or any of my/our relative, has any other material conflict of interest at the time of publication of the <br> research report or at the time of public appearance? |  | No |
|  | I/we have received any compensation from the subject company in the past twelve months? | No |  |
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|  | I/we have received any compensation or other benefits from the subject company or third party <br> connection with the research report? | No | No |
|  | I/we have served as an officer, director or employee of the subject company? | No |  |

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[Please note that only in case of multiple RAs and if the answers differ inter-se between the RAs, then RA specific answer with respect to questions under $F(a)$ to $F(j)$ above, are given below]

| SS..No. | Name(s) of RA. | Signtures of RA | Serial Question of question which the signing RA <br> needs to make a separate declaration / answer | Yes | No. |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
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